

Thurrock Active Place

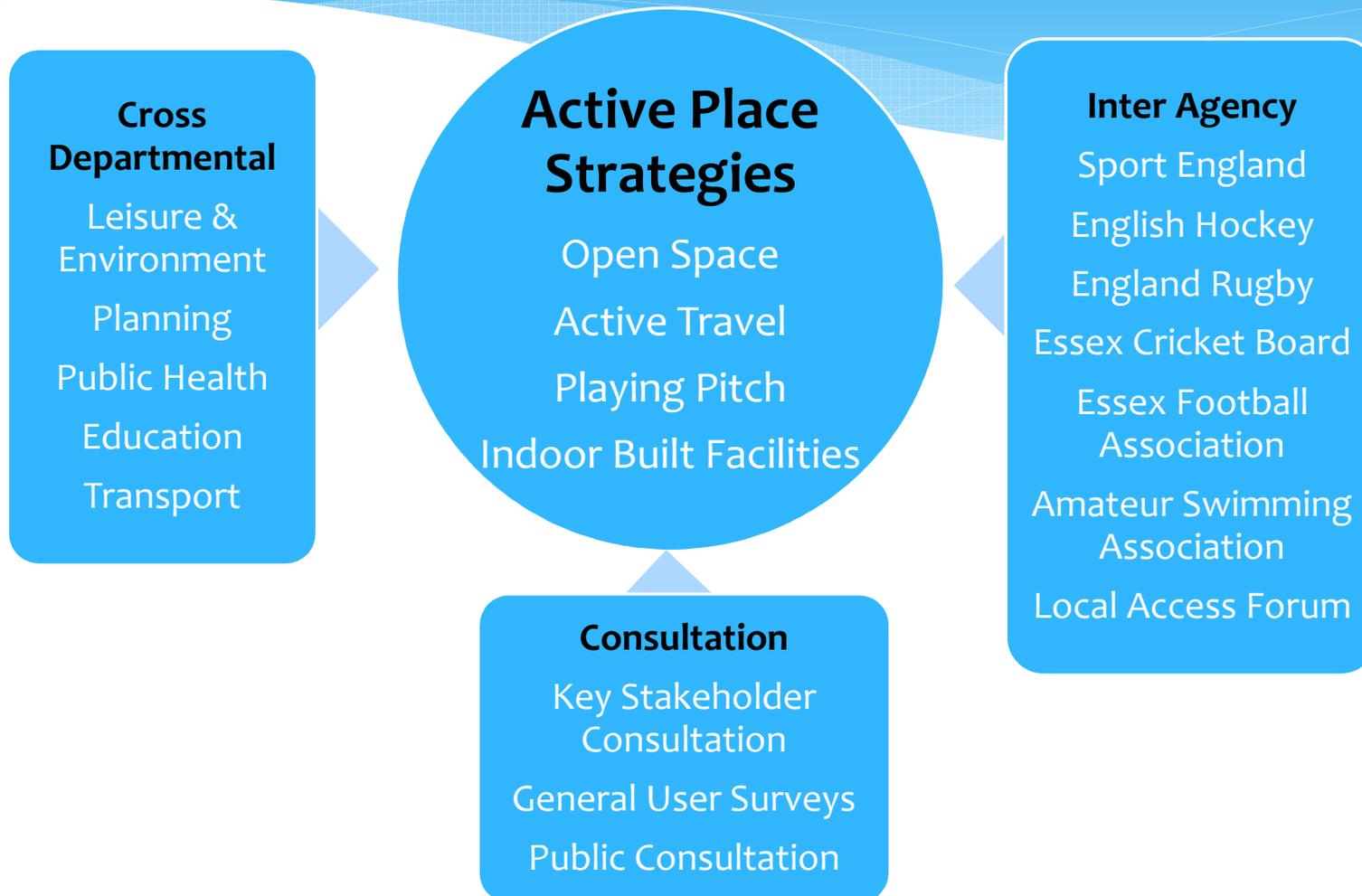
Grant Greatrex

Thurrock Council, Sports and Leisure Policy and
Development Manager

Presentation Purpose

- * To set context by providing Board Members with an overview of the ongoing Active Place Strategy work.
- * Provide an opportunity to discuss linking: Thurrock's Health and Wellbeing Plan; Thurrock's Active Place Strategy; and Sport England's National Strategy
- * Provide an opportunity to discuss and inform the potential future Active Place Facility Development Programme.

Active Place – Suite of Strategies



Active Place

1. Supporting documents for the Borough's Local Plan.
2. Ensure future physical infrastructure for Thurrock to be an Active Place.
3. Provide the evidence base and rationale for funding and investment.
4. Support Thurrock's Health and Wellbeing Strategy

Goal 2, Objective 2A
Creating Spaces that make it easy to exercise and be active.

Contributing to Wider Health Objectives

1. Opportunity For All	2. Healthier Environments	3. Better Emotional Health And Wellbeing	4. Quality Care Centred Around The Person	5. Healthier For Longer
1A. All children in Thurrock making good educational progress 	2A. Create places that make it easy to exercise and to be active	3A. Give parents the support they need 	4A. Create four integrated healthy living centres	5A. Reduce obesity 
1B. More Thurrock residents in employment, education or training. 	2B. Develop homes that keep people well and independent	3B. Improve children's emotional health and wellbeing 	4B. When services are required, they are organised around the individual 	5B. Reduce the proportion of people who smoke.
1C. Fewer teenage pregnancies in Thurrock.	2C. Building strong, well-connected communities 	3C. Reduce social isolation and loneliness 	4C. Put people in control of their own care	5C. Significantly improve the identification and management of long term conditions 
1D. Fewer children and adults in poverty	2D. Improve air quality in Thurrock. 	3D. Improve the identification and treatment of mental ill-health, particularly in high risk groups. 	4D. Provide high quality GP and hospital care to Thurrock	5D. Prevent and treat cancer better 

Summary - Open Space

Strategic Purpose:

Ensure that Thurrock has appropriate and accessible open spaces

Key Findings:

- * 274 open spaces within the Borough falling into 7 open space typology categories; 1,575 hectares of open space;
- * 56% score high quality (objective assessment);
- * 85% score high value (importance to their local area)

Key Recommendations:

Five key policy recommendations suggested to manage/maintain the Borough's open space.

1. Prioritise enhancement of low quality sites
2. Protect all high quality/high value sites
3. Protect and enhance sites in low provision areas
4. Be flexible with use of open space typology in surplus areas
5. Allotment and cemetery provision be demand-led

Summary - Active Travel

Strategic Purpose:

- * *To create a high quality, accessible and sustainable network which positively contributes to the economy and quality of environment, enabling the inactive to become active and more people to realise their potential by participating in walking and cycling activity, thus improving their long-term health and well-being*

Key Findings:

- * Route analysis identified that Thurrock has 156km of public footpaths and 17km of bridleway, as well as 293km of cycle ways (categorised as advisory (158km), bridleway (11km), cycle lanes (11km), official (26km) and traffic-free (87km)).
- * Several areas of the Borough exceeding expected levels of pollutants.
- * Residential and economic growth over Local Plan period will require active travel intervention for sustainable movement patterns and to tackle congestion and falling health standards.

Key Recommendations:

Priorities are categorised into two types;

Physical - Improvement and connection of routes 7 Routes

Addressing Mental Barriers - Promote - Educate - Incentivise participation and awareness.

Summary - Playing Pitch

Strategic Purpose:

- * *To create a network of high quality, accessible and sustainable sport and leisure facilities, which offer inclusive services for all; enabling the inactive to become active and more residents to fulfil their potential by participating in sport and physical activity, thus improving their long-term health and well-being.'*

Key Findings:

- * Overplay and varied maintenance quality.
- * Some deficiencies most notably artificial pitches.
- * Poor condition of some changing facilities.

Key Recommendations

- * Improvements to grounds maintenance to increase capacity.
- * Changing pavilion Improvements.
- * New floodlight artificial pitches.
- * Work with education establishments on quality and accessibility.
- * Set up working group with National Governing Bodies of Sport.



Summary - Indoor Sports Facilities

Strategic purpose:

- * *To create a network of high quality, accessible and sustainable sport and leisure facilities, which offer inclusive services for all; enabling the inactive to become active and more residents to fulfil their potential by participating in sport and physical activity, thus improving their long-term health and well-being.*

Key Findings:

- * Thurrock is in urgent need of new swimming pool provision to replace the existing stock.
- * Swimming is popular and at full capacity at peak periods - requiring increased provision.
- * All Sports Halls are in education facilities and unavailable to the public during the day.
- * Investment is required to upgrade at least 50% of sport halls
- * Limited number of specialist sports facilities
- * Popularity and participation of gymnastics suggests the need for a permanent facility.

Key Recommendations

- * Consider how new sport and physical activity provision links with Thurrock's integrated healthy living centres.
- * Consider developing sports and physical activity facilities alongside appropriate new schools.
- * Development provision aligned to open spaces with facilities for active recreation and play

Sport England

Nick Boulter

- * National / Sport England Strategy objectives
- * Good practice in facility development and delivery
- * Key to Success and opportunities for Thurrock

Sport England – Government Strategy

Nick Boulter

- * December 2015
- * Cross party and cross department buy in
- * 5 outcomes – Sport & PA as a tool
 - * Physical Wellbeing
 - * Mental Wellbeing
 - * Social / Community Development
 - * Individual Development
 - * Economic Development
- * ***People from every background regularly and meaningfully taking part in sport and physical activity***



Sporting Future:
A New Strategy for an Active Nation



#SportingFuture

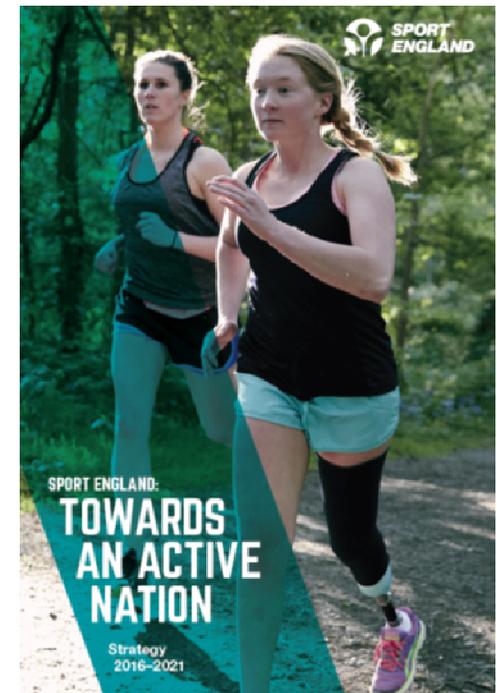
Sport England Strategy

Nick Boulter

Launched May 2016

- * Investment principles:-
 - * Tackling inactivity
 - * Children & Young People
 - * Volunteering
 - * Mass markets
 - * Sustaining the core market (sport)
 - * Working locally – delivery pilots
 - * Facilities

£1 billion over 5 years



Sport England – Unitary LA

Nick Boulter

- **Starting point**
 - Facility closure – no strategic plan
 - Feasibility & Solution
 - Trust built
- **Outputs**
 - Robust strategies
 - £45m LA investment spent / committed
 - New facilities through partnership
 - Capital release / Developer contribution
 - New leisure contract - borrowing against revenue improvement
 - Grants – SE £3m – 2 schemes, Football Foundation etc
- **Outcomes**
 - Affordable design solution – life cost
 - LA Joined up
 - More for the same
 - Centre usage doubled
 - LA activity levels up 5%
 - Inactivity levels down 5%
 - Sustainable partnerships



Sport England – 2nd Tier LA

Nick Boulter

* Starting point

- * Want not need
- * Abortive schemes (£1m)
- * £10m budget
- * No track record of strategic approach

* Outputs

- * Robust BFS
- * New leisure contract
- * New £13.9m centre currently on-site
- * Capital release - £1.1m
- * Developer contribution - £800k
- * Grants – SE £1.5m
- * Contract relet – borrowing - £10.5m

* Outcomes

- * Affordable design solution
- * LA plans strategically and against outcomes
- * Joined up authority planning
- * Cross border planning and delivery
- * Improved operator partnership



Sport England – 2nd Tier LA Joint

Nick Boulter

* Starting point

- * Forest Heath & St Edmundsbury – West Suffolk
- * No evidence base
- * Limited join up

* Outputs

- * Robust BFS & PPS
- * New dual use centre – circa £5m
- * New circa £40m hub – commitment – school, leisure, library, health, police, job centre
- * Joint club planning - £7m proposal
- * Feasibility for replacement Bury facility – circa £25m

* Outcomes

- * Affordable design solution principles
- * Sport join up and planning
- * Wider partnership working and investment
- * Efficiency saving in operation
- * Joint Strategies - Cross border planning / management / investment



Sport England – Keys to Success

Nick Boulter

- * Outcomes driven – health, economic, finance...
- * Political & Senior Management understanding & buy in
- * Evidence based decision making
- * Cross department engagement
- * Cross border conversation
- * Customer / non-customer engagement
- * Efficient design – energy, space, management
- * Partnership – operator, education, health...
- * Co-location / hub
- * Hub & Spoke

Sport England – Keys to Success

Nick Boulter

- * Creative financing:-
 - * Capital release
 - * Operational efficiency - borrowing
 - * Increased usage
 - * Energy management / return
 - * Developer investment
 - * Low cost borrowing
 - * Grants
 - * Partners – co-location
- * **Value not Cost**

Sport England – Opportunities

Nick Boulter

* Thurrock Opportunities

- * Evidence driven decision making – PPD / Built / Open
- * Outcomes - Aligned with national agenda
- * Unitary LA – many internal partners
- * Partnership and implementation established
- * New for Old – more for less
- * Co-location - efficiency
- * Funding – SE, NGB's, Developer...
- * Operator – outcomes not outputs / partnership
- * Partnership projects – agent of change - schools
- * Insight & Learning
- * Increased local support via Active Essex

Developing new facilities in Thurrock

David McHendry – Knight Kavanagh and Page

Strategic recommendations

- * The **opportunity** to develop sport and physical activity facilities aligned to planned **integrated healthy living centres**.
- * The opportunities to engage with other services and where possible create **multi agency hubs** through the **co-location** of services
- * Use the development of new facilities as a **catalyst** for requiring the Council's leisure management contractor to have a wider focus on **health inequalities**.

Developing new facilities in Thurrock

What does this look like? - Blackshots

- * Need to replace and enlarge current indoor provision.
- * Opportunity to consider a wider range of co-located services.
- * KGV status – does not limit potential.
- * Potential to create an indoor and outdoor hub.....link existing facilities as a ‘sports village’
- * ...accommodating formal and informal activities.....as a park rather than a ‘rec’.

Developing new facilities in Thurrock

What does this look like? - Blackshots

Opportunities

- * Replace existing facility
- * Develop a 3G pitch and new outdoor changing (football hub)
- * Co-locate health consultation rooms to complement existing facilities in the town and to maximise physical activity interventions.
- * Co-locate Blackshots library into the facility.
- * Co-locate the pre-school nursery into the facility.
- * Consider other services which might be appropriate to co-locate (e.g. Adult day care, children's centre, CAB, community police, etc.)
- * Develop new walking routes and ancillary 'park' facilities...
- *Create a multi-functional community hub

Developing new facilities in Thurrock

What does this look like? - Blackshots

Challenges

- * Political will to progress with this.
- * Need to liaise and negotiate with Fields in Trust to make it more than a recreation ground.
- * Identification of services (internal and external) which could be co-located.
- * Civic hall ??
- * Willingness of services to be co-located.
- * Alternative use of vacated facilities....capital receipt
- * Willingness to overcome procurement challenges.
- * Need to build on alternative part of the site to ensure continuity.

Developing new facilities in Thurrock

What does this look like? - Blackshots



Outcome

- * Links leisure centre, athletics stadium, outdoor pitches and rugby club.
- * Improves walking routes around open space
- * Creates zoned areas of the open space
- * Sufficient parking to accommodate leisure facilities and events (e.g. parkrun).
- * Cultural and events zone.
- * Potential whole site management and maintenance contract
- * Improved financial performance

Developing new facilities in Thurrock

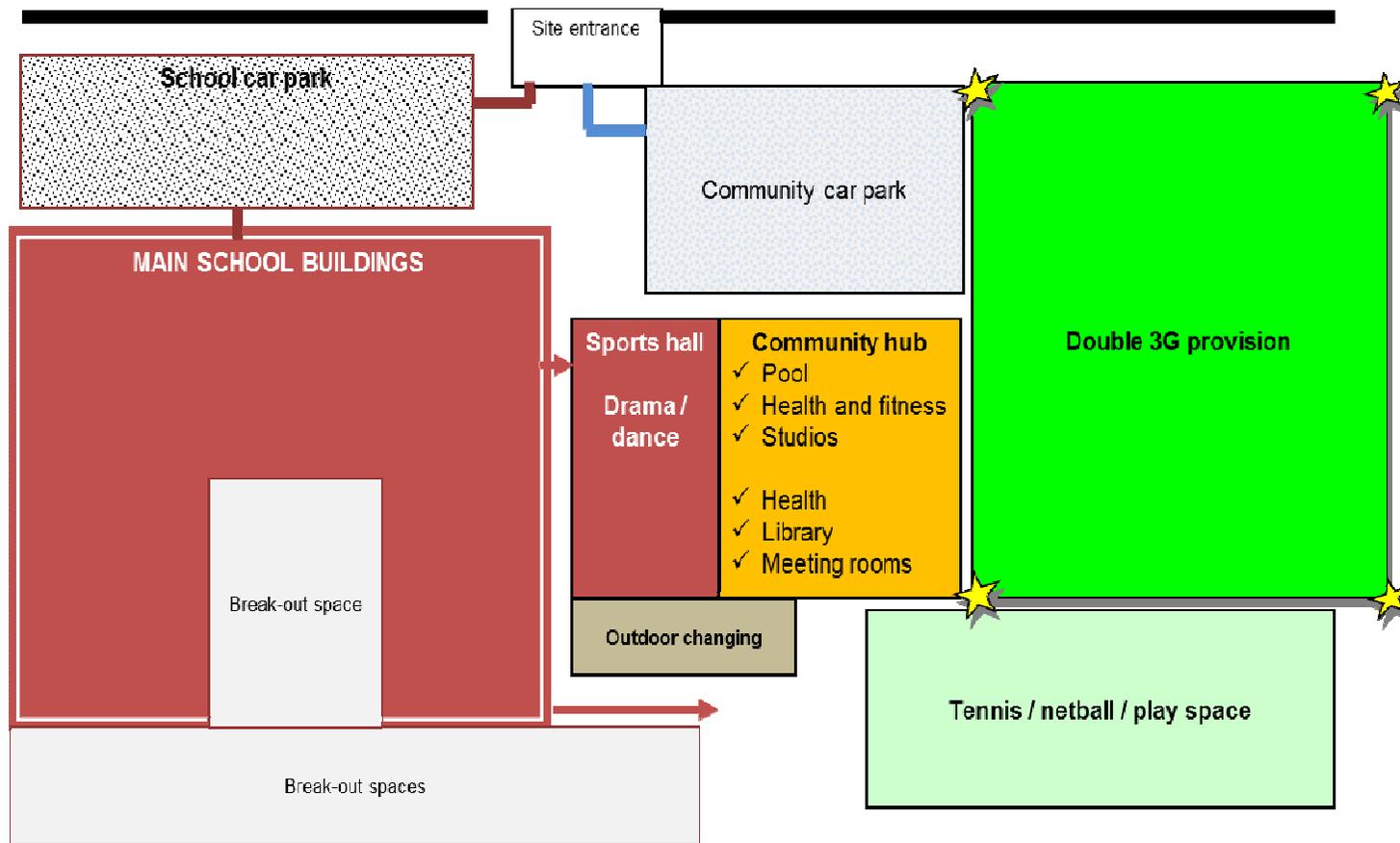
Opportunities for other sites

Opportunities

- * Integrated healthy living centres
- * New schools
- * Housing growth
- * Service integration
- * FA investment in 3G football hubs

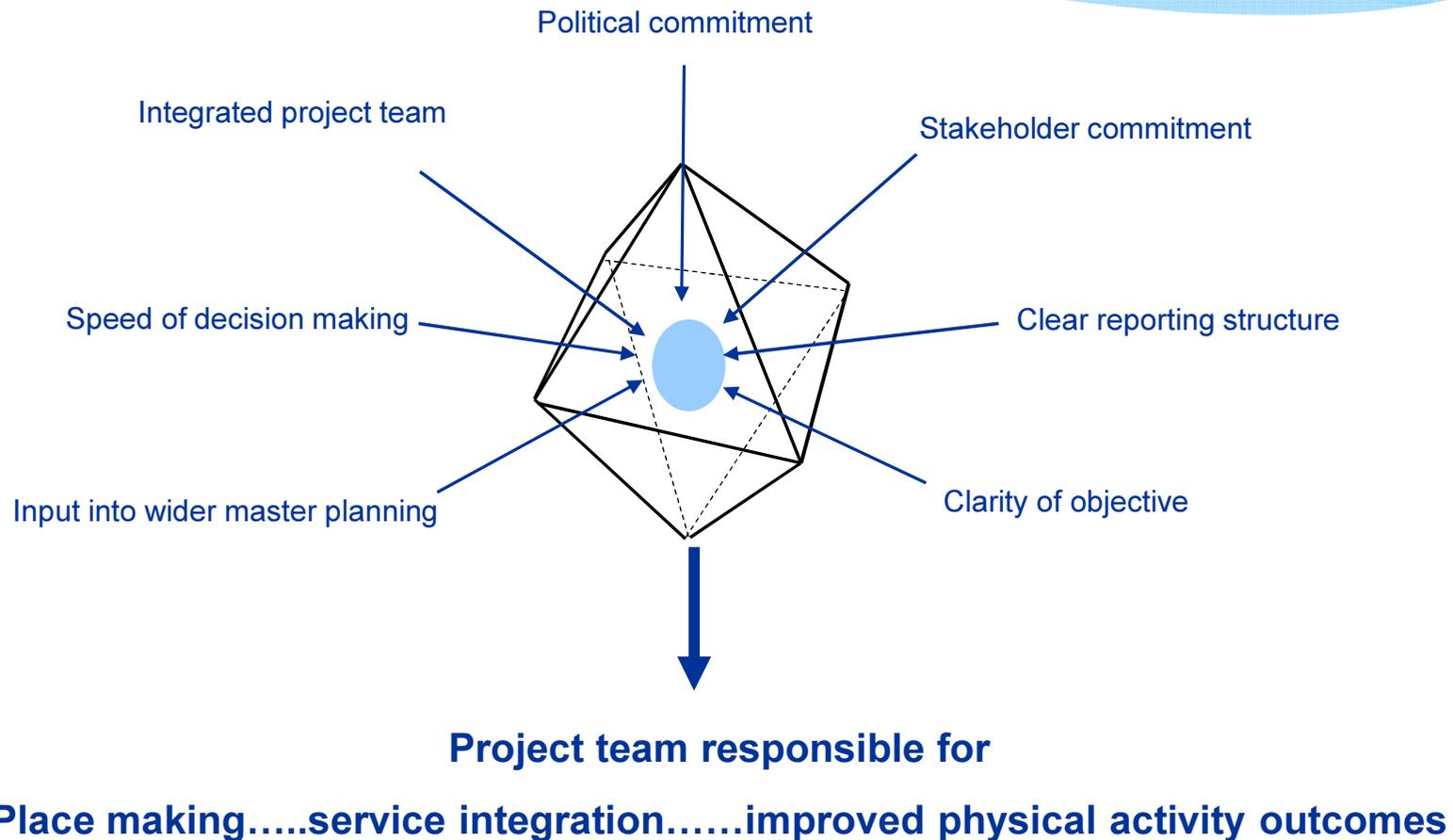
Developing new facilities in Thurrock

What might this look like? – other sites



Developing new facilities in Thurrock

Delivering the vision



Next Steps

- * Seek Cabinet Approval 2018
- * Establish a Strategic Group to drive the strategies forward linking to the Health and Wellbeing Board via
Goal 2, Objective 2A
Creating Places that make it easier for residence to exercise and be active.